

15 February 2024

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Our Ref: FOI/04976

Thank you for your request concerning Improvement Programme.

Your request has been considered and processed in accordance with the requirements of the Freedom of Information (FOI) Act 2000.

**I would like to request information about the trust's cost improvement programme for 2023-24.**

- Please can you provide details of the major schemes involved, their estimated savings and how costs will be removed for each. This may cover - but not exclusively - the following areas: workforce, procurement, use of independent providers, theatre productivity etc.**

HPFT's Efficiency plan for 23/24 is as below.

Schemes	Plan £m	Description
Planning assumptions	3.721	Absorption of inflationary cost pressures
Productivity	4.993	<b>Non-cash releasing</b> productivity gains, releasing time to care
OOA Beds	3.236	Concerted action to reduce reliance on Independent sector adult acute beds and related Service User observation costs
Rates rebate	0.700	Historic rate appeals
Observations/agency reductions	0.700	Review of Safe and Supportive Observations on inpatient wards to reduce cost of agency staffing
Social Care & Rehab placements	0.675	Review of social care placements
IM&T system savings	0.400	Cost efficiencies on IM&T contracts
Procurement	0.200	Procurement efficiencies
Absorption of Overheads	0.103	Associated with agreed service developments
Estates Room booking system	0.100	More efficient use of accommodation
Drugs cost reduction	0.172	
	<b>15.000</b>	

**I would like to request information about the trust's cost improvement programme for 2024-25.**

- 2. Please can you provide details of the major schemes involved, their estimated savings and how costs will be removed for each. This may cover - but not exclusively - the following areas: workforce, procurement, use of independent providers, theatre productivity etc.**

The Trust's efficiency plan for 2024/25 is currently in development, pending the release of national planning guidance<sup>1</sup>. Under Section 16 – Duty to provide advice and assistance I can inform you that this information should be available through our Public Board papers later this year.

- 3. A list of all work that was commissioned from independent healthcare providers in 2021-22, and in 2022-23, through outsourcing and insourcing arrangements. Please include brief details of the activity commissioned – eg the relevant specialty – and the total amounts paid. Please include diagnostic activity. (While some of this information is given in published in the 'over £25k spending data', the detail around the activity commissioned is not included, hence this request)**

In both years, HPFT commissioned adult acute mental health placements (bed days) from a number of independent sector healthcare providers. These placements included psychiatric intensive care and adult acute MH beds. These placements were largely 'spot purchased', but in 2022/23 a contract was entered into with one independent sector provider to provide 15 beds on an ongoing basis.

- 4. Please state where contracts detailed in question 3 have been extended into 2023-24.**

HPFT has contracts with 3 independent sector healthcare providers for the provision of adult acute mental health beds and associated observation costs.

Should you require further clarification, please do not hesitate to contact me.

Please find enclosed an information sheet regarding copyright protection and the Trust's complaints procedure in the event that you are not satisfied with the response.

Yours sincerely

*Sue Smith*

**Sue Smith  
Information Rights Officer**

Enc: Copyright Protection and Complaints Procedure Information Leaflet.

If you would like to complete a short survey in relation to your Freedom of Information request please scan the QR code below or click [here](#).



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<sup>1</sup> Section 22 - Information intended for future publication.